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Learning Style: Online Instructor-Led

Technology: PMI

Difficulty: Intermediate

Course Duration: 4 Days

PMI Professional in Business Analysis (PMI-PBA)



About Course:

Learn how to effectively utilize business analysis tools and techniques for the success of projects. The course introduces learners to the business analysis phases, including needs assessment, planning, analysis, monitoring, and evaluation. Learners can prepare for the PMI-PBA certification exam.

Course Objectives:

- Apply the learned processes when you manage a business analysis project in real life
- Use visual diagrams to guide you through any business analysis activity, with the related inputs and outputs relationships
- Produce needed models to initiate, plan, execute, business analysis projects in real life
- Understand business process analysis. Do not cram it.
- You cant apply what you dont understand.
- Apply for the certification examination and PASS

Audience:

- Project Manager
- System Analyst
- Technical Architect
- IT Project Manager
- Web Designer

Prerequisites:

The PMI Professional in Business Analysis (PMI-PBA) is a specialized certification for professionals who work with stakeholders to define requirements and drive business outcomes. It validates in-demand business analysis skills and supports career advancement.

- Education: High school diploma, associate’s, or bachelor’s degree
- Training: 35 contact hours in business analysis

Experience:

- 60 months of BA experience (with high school diploma or associate’s)
- 36 months of BA experience (with bachelor’s degree)
- 24 months (for graduates of a GAC-accredited program)

Course Outline:

- What is Business Analysis?
- What are the Roles of the Business Analyst?
- The Requirements Management Process
- Project Methodologies
- PMI Code of Ethics
- Defining Business Problems or Opportunities
- Developing a Solutions Scope Statement or Business Case
- Determining the Business Problem or Opportunity Value
- Identifying Business Needs
- Identifying Stakeholders and Stakeholder Values
- Determining Business Analysis Activities
- Establishing Requirements Traceability
- Preparing the Requirements Management Plan
- Defining Requirements Change Control and Communication Processes
- Identifying Document Control Processes
- Specifying Business Metrics and Defining Acceptance Criteria
- Eliciting and Identifying Requirements
- Analyzing, Decomposing, and Elaborating Requirements
- Evaluating Options and Decision-Making
- Allocating Requirements and Creating a Requirements Baseline
- Facilitating Stakeholder Consensus in order to Obtain Sign-off
- Creating Requirements Specifications
- Validating Requirements with Stakeholders
- Elaborating and Specifying Detailed Business Metrics and Detailed Acceptance Criteria
- Tracking the Status, Sources, and Relationships of Requirements
- Monitoring the Lifecycle of Requirements
- Updating the Status of Requirements and Communicating Requirements States to Stakeholders
- Using Communication Methods to Share Important Requirements Information and Status with Stakeholders
- Determining and Managing Change Impacts to the Requirements